

1 CHICAGO TRANSIT BOARD

2
3 IN RE THE MATTER:)
4 REGULAR MEETING)
5 OF MAY 12TH, 2021)
6)

7
8 Report of proceedings at the meeting of
9 the above-entitled cause, before Tabitha Watson, an
10 Illinois Shorthand Reporter, on the 12th day of
11 May, 2021, at the hour of 10:20 a.m., via
12 videoconference.

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19 Reported by: Tabitha Watson, CSR, RPR
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1 BOARD MEMBERS PRESENT:

2 ARABEL ALVA ROSALES, Chairperson

3 KEVIN IRVINE

4 BERNARD JAKES

5 JOHNNY MILLER

6 ALEJANDRO SILVA

7
8
9 ALSO PRESENT:

10 DORVAL R. CARTER, JR., President

11 GREGORY LONGHINI, Secretary

12 KAREN SEIMETZ, General Counsel

13 CHRIS BUSHELL

14 BILL MOONEY

15 JUAN PABLO PRIETO

16 BRIAN STEELE



1 (whereupon, the following
2 proceedings were had via
3 videoconference.)

4 SECRETARY LONGHINI: Greg Longhini again.
5 We're back now to the regularly scheduled meeting
6 and I will turn it over to Chairman Arabel Alva
7 Rosales to conduct the meeting.

8 CHAIRPERSON ALVA ROSALES: Thank you, Greg.

9 Good morning, everyone. I would like to
10 call to order the regularly scheduled meeting of
11 the Chicago Transit Board for May 12th, 2021.

12 will the secretary call the roll?

13 SECRETARY LONGHINI: Yes.

14 Director Irvine?

15 DIRECTOR IRVINE: Here.

16 SECRETARY LONGHINI: Director Miller?

17 DIRECTOR MILLER: Here.

18 SECRETARY LONGHINI: Director Jakes?

19 DIRECTOR JAKES: Here.

20 SECRETARY LONGHINI: Director Silva?

21 DIRECTOR SILVA: Here.

22 SECRETARY LONGHINI: Chairman Alva Rosales?

23 CHAIRPERSON ALVA ROSALES: Here.

24 SECRETARY LONGHINI: We have a quorum, ma'am,



1 with all five members of the Board present.

2 CHAIRPERSON ALVA ROSALES: Great. Thank you.
3 Our first order of business this morning is public
4 comment. Greg, do we have any?

5 SECRETARY LONGHINI: No. We have no public
6 comment this week -- this month, Chairman.

7 CHAIRPERSON ALVA ROSALES: Thank you. Our next
8 order of business today is the approval of the
9 April 10th board minutes. The minutes were
10 previously distributed. I will now entertain a
11 motion to approve the minutes of the regular board
12 meeting of May 10th, 2021.

13 DIRECTOR JAKES: So moved --

14 SECRETARY LONGHINI: Sorry. That was April.
15 I'm sorry. I wrote that wrong. It was April.

16 CHAIRPERSON ALVA ROSALES: That's what I
17 thought.

18 SECRETARY LONGHINI: I wrote it wrong.

19 CHAIRPERSON ALVA ROSALES: April 2021.

20 SECRETARY LONGHINI: The April minutes is the
21 motion. Sorry. Do we have a motion?

22 DIRECTOR JAKES: So moved.

23 SECRETARY LONGHINI: I'm sorry. I didn't hear
24 you.



1 DIRECTOR MILLER: Second.

2 SECRETARY LONGHINI: It's not my day. I should
3 have gotten my haircut.

4 Moved by Director Jakes, seconded by
5 Director Miller. I'll take a rollcall vote.

6 Director Irvine?

7 DIRECTOR IRVINE: Yes.

8 SECRETARY LONGHINI: Director Miller?

9 DIRECTOR MILLER: Yes.

10 SECRETARY LONGHINI: Director Jakes?

11 DIRECTOR JAKES: Yes.

12 SECRETARY LONGHINI: Director Silva?

13 DIRECTOR SILVA: Yes.

14 SECRETARY LONGHINI: Chairman Alva Rosales?

15 CHAIRPERSON ALVA ROSALES: Yes.

16 SECRETARY LONGHINI: That motion is approved
17 with five yes votes.

18 CHAIRPERSON ALVA ROSALES: Trying to make the
19 meeting exciting, right?

20 Okay. Our next order of business is
21 Executive Session. It is my understanding, Karen,
22 that there is Executive Session today.

23 COUNSEL SEIMETZ: Yes, Vice Chair, we will have
24 an Executive Session pursuant to Section 2,



1 paragraph (2), subparagraphs (5) and (8) of the
2 Open Meetings Act.

3 CHAIRPERSON ALVA ROSALES: I will now entertain
4 a motion to recess into Executive Session based on
5 counsel's recommendation.

6 DIRECTOR JAKES: So moved.

7 DIRECTOR MILLER: Second.

8 SECRETARY LONGHINI: Moved and seconded by
9 Directors Jakes and Miller. I'll take a vote.

10 Director Irvine.

11 DIRECTOR IRVINE: Yes.

12 SECRETARY LONGHINI: Director Miller.

13 DIRECTOR MILLER: Yes.

14 SECRETARY LONGHINI: Director Jakes.

15 DIRECTOR JAKES: Yes.

16 SECRETARY LONGHINI: Director Silva.

17 DIRECTOR SILVA: Yes.

18 SECRETARY LONGHINI: Chairman Alva Rosales.

19 CHAIRPERSON ALVA ROSALES: Yes.

20 SECRETARY LONGHINI: That motion to recess into
21 Executive Session is approved with five yes votes.
22 So we are now at 10:22 recessed into Executive
23 session.

24 (A break was had for



1 Executive Session.)

2 SECRETARY LONGHINI: Hi. This is Greg Longhini
3 again. The Chicago Transit Board is about to
4 reopen. So I will turn it over to Chairman Alva
5 Rosales.

6 CHAIRPERSON ALVA ROSALES: Thank you, Greg. I
7 will now entertain a motion to return to the open
8 meeting.

9 DIRECTOR JAKES: So moved.

10 DIRECTOR MILLER: Second.

11 SECRETARY LONGHINI: Moved and seconded by
12 Directors Jakes and Miller. I'll take a rollcall
13 vote.

14 Director Irvine?

15 DIRECTOR IRVINE: Yes.

16 SECRETARY LONGHINI: Director Miller?

17 DIRECTOR MILLER: Yes.

18 SECRETARY LONGHINI: Director Jakes?

19 DIRECTOR JAKES: Yes.

20 SECRETARY LONGHINI: Director Silva?

21 Director Silva?

22 DIRECTOR MILLER: You've got to unmute.

23 DIRECTOR SILVA: Yes.

24 SECRETARY LONGHINI: Okay. Director Silva is



1 on. And Chairman Alva Rosales?

2 CHAIRPERSON ALVA ROSALES: Yes.

3 SECRETARY LONGHINI: That motion is approved
4 with five yes votes, ma'am.

5 CHAIRPERSON ALVA ROSALES: Thank you. We will
6 now hear a presentation regarding a matter
7 discussed in Executive Session. Karen.

8 COUNSEL SEIMETZ: Thank you. This is on Board
9 Agenda Number 7-E. This item is a lease for
10 property that's located at 4829 North Lipps Avenue
11 in Chicago. CTA seeks to lease this property from
12 Avondale Investors, LLC.

13 The initial lease is for a ten-year period
14 and includes 18,000 square-foot -- square-feet of
15 classroom and administrative space on two floors
16 with 46 parking spaces. It's close to the
17 Jefferson Park Blue Line stop.

18 The initial rent is \$306,000 per annum
19 with escalation. CTA is also going to be
20 responsible for a certain portions of insurance and
21 a certain amount of taxes, along with certain
22 maintenance. Staff and real estate as well as
23 training and workforce development recommend that
24 the Board approve this lease.



1 CHAIRPERSON ALVA ROSALES: Thank you, Karen. I
2 will now entertain a motion to approve Board Agenda
3 Item Number 7-E, an ordinance authorizing a lease
4 agreement with Avondale Investors, LLC for space
5 located at 4829 North Lipps Avenue, Chicago,
6 Illinois.

7 DIRECTOR JAKES: So moved.

8 DIRECTOR MILLER: Second.

9 SECRETARY LONGHINI: Moved and seconded by
10 Directors Jakes and Miller. I'll take the vote.

11 Director Irvine?

12 DIRECTOR IRVINE: Yes.

13 SECRETARY LONGHINI: Director Miller?

14 DIRECTOR MILLER: Yes.

15 SECRETARY LONGHINI: Director Jakes?

16 DIRECTOR JAKES: Yes.

17 SECRETARY LONGHINI: Director Silva?

18 DIRECTOR SILVA: Yes.

19 SECRETARY LONGHINI: Chairman Alva Rosales?

20 CHAIRPERSON ALVA ROSALES: Yes.

21 SECRETARY LONGHINI: Motion is approved with
22 five yes votes.

23 CHAIRPERSON ALVA ROSALES: Thank you, Greg.
24 Since there are no board matters, our next order of



1 business is a report from the Committee on
2 Strategic Planning and Service Delivery. Director
3 Irvine.

4 DIRECTOR IRVINE: Thank you. The Committee on
5 Strategic Planning and Service Delivery met earlier
6 this morning via Zoom video-teleconference. The
7 Committee approved the May 12th, 2020 committee
8 minutes. The Committee reviewed the following
9 three ordinances.

10 An ordinance authorizing an additional
11 experiment for Bus Route Number 31, 31st.

12 An ordinance authorizing an additional
13 experiment for the realignment of Bus Routes Number
14 52, Kedzie/California, and Number 94, South
15 California.

16 And an ordinance authorizing an additional
17 experiment for the extension of Bus Route Number
18 157, Streeter/Chicago/Taylor.

19 The Committee approved the three
20 ordinances and recommend it for board approval.
21 The Committee placed the three ordinances on the
22 omnibus.

23 That concludes my report, Chairman Alva
24 Rosales. Thank you.



1 CHAIRPERSON ALVA ROSALES: Thank you. Our next
2 order of business is a report from the Committee of
3 Finance, Audit & Budget. Director Silva.

4 DIRECTOR SILVA: The Committee on Finance,
5 Audit & Budget met earlier this morning via
6 video-teleconference. The Committee approved the
7 April 14, 2021 committee minutes. The Committee
8 reviewed the finance report. The Committee
9 deferred discussion and review of Committee Agenda
10 Item Number 8. The Committee -- the Committee did
11 review the following five ordinances.

12 An ordinance adopting an amended budget
13 for calendar year 2021.

14 An ordinance amending Ordinance 020-108
15 approving the fiscal years 2021-2025 Capital
16 Improvement Program.

17 An ordinance authorizing the acquisition
18 of property located at 2019 West North Avenue for a
19 substation for the Your New Blue Project.

20 An ordinance authorizing the sale of a
21 portion and grant of a temporary easement for an
22 additional portion of authority property located at
23 901 West Division Street, Chicago, Illinois to the
24 City of Chicago.



1 An ordinance authorizing a license
2 agreement with Cardenas Landscaping for Authority
3 property located adjacent to 207 Asbury Avenue,
4 Evanston, Illinois, Yellow Line.

5 The Committee also reviewed 8 purchase and
6 sales award recommendations.

7 The Committee approved all items that it
8 reviewed and recommends board approval of all
9 reviewed items. The Committee placed five
10 ordinances and eight contracts on the omnibus.

11 That concludes my report, Chairman
12 Alva Rosales.

13 CHAIRPERSON ALVA ROSALES: Thank you, Director
14 Silva. May I now have a motion to approve the
15 omnibuses as stated by Directors Irvine and Silva?

16 DIRECTOR JAKES: So moved.

17 DIRECTOR MILLER: Second.

18 SECRETARY LONGHINI: Moved and seconded by
19 Directors Jakes and Miller.

20 I will now take a rollcall vote on the
21 omnibus which, just to remind everybody, are all
22 eight contracts and the five ordinances, not
23 including the one that was already approved. So I
24 will take the vote on that.



1 Director Irvine?

2 DIRECTOR IRVINE: Yes.

3 SECRETARY LONGHINI: Director Miller?

4 DIRECTOR MILLER: Yes.

5 SECRETARY LONGHINI: Director Jakes?

6 DIRECTOR JAKES: Yes.

7 SECRETARY LONGHINI: Director Silva?

8 DIRECTOR SILVA: Yes.

9 SECRETARY LONGHINI: Chairman Alva Rosales?

10 CHAIRPERSON ALVA ROSALES: Yes.

11 SECRETARY LONGHINI: Omnibus is approved with
12 five yes votes, ma'am.

13 CHAIRPERSON ALVA ROSALES: Great. Thank you.

14 With the consent of the Board, I would
15 like to now go out of order of the agenda and
16 discuss new business.

17 SECRETARY LONGHINI: Yes. It's my
18 understanding President Carter would like to say a
19 few words right now on an interesting topic.

20 PRESIDENT CARTER: Thank you, Greg.

21 Unless you have been hiding under a rock
22 over the past couple of weeks, I think you all have
23 been hearing the growing, growing rumble of
24 reopening as a result of the vaccination process



1 and the desire for the city, the state, the country
2 to start reopening and try to get back to some
3 sense of normal in a post-pandemic environment.

4 I want the Board to know that CTA
5 internally has also been working towards and
6 planning a reopening strategy that would allow us
7 to also start to welcome our customers back and
8 start to encourage the ridership return that we're
9 going to need in the long-term in order to get back
10 to our -- for lack of a better word, our state of
11 normal.

12 So one of the things I wanted to do today
13 was to have the Board hear about our reopening
14 marketing strategy, which we view as a key
15 component to our messaging around welcoming our
16 customers back and getting them comfortable riding
17 CTA again. I want you to know that we are going to
18 be doing a very robust marketing plan, much more
19 than what we normally do at CTA, but certainly in
20 recognition of the fact that we're still more than
21 a million rides per day away from where we should
22 be and we're not going to see that ridership return
23 unless we actively and aggressively go out and
24 start marketing CTA to them and giving them reasons



1 to start riding us again.

2 So over the course of this summer as the
3 city starts to reopen, there are going to be a
4 number of initiatives that we're going to pursue.
5 we'll talk to you about those later.

6 Initially what I wanted to do is unveil to
7 the Board the marketing strategy that we're going
8 to be using, you know, going forward and to have
9 Brian Steele give you a presentation about that
10 effort so that if you have any questions, you can
11 ask us and we can respond to them today.

12 So with that, I'm going to turn it over to
13 Brian and let Brian walk you through the
14 presentation on our marketing plans and we can
15 answer any questions the Board may have about that.

16 Brian.

17 BRIAN STEELE: Thank you, President Carter.

18 Directors, I'm Brian Steele,
19 Vice-President of Communications and Marketing. As
20 President Carter referenced, on April 29th, the
21 city launched its Open Chicago initiative, which
22 calls for a number of reopening activities. So an
23 increase in capacity at restaurants and bars, the
24 reintroduction of summer festivals, farmer's



1 markets, things of that nature.

2 So as President Carter mentioned, we have
3 been working on a marketing -- overall marketing
4 campaign for many months now and we're very excited
5 to present it to you today. Next slide please,
6 Herb.

7 As President Carter noted earlier, the
8 program will be multiprong. Marketing and public
9 relations. We will be targeting our lapsed
10 customers, those that haven't been on the system
11 since the start of the pandemic, but also current
12 rides who might only be using the system one or two
13 times a week and we believe we can increase that
14 ridership, but we're also reaching out to
15 businesses and other stakeholders.

16 As you can see on the screen, we have some
17 pretty basic marketing and messaging goals and I
18 think one of the most important is letting the
19 public know that CTA is open for business. You all
20 know that throughout the pandemic, CTA has been
21 running as much service as possible and we want to
22 let the public know that we are still here and that
23 we are doing many things to ensure that they have a
24 healthy and comfortable commute.



1 we'll also be looking for external
2 validators to help reinforce the importance of
3 transit to our region and also reminding people
4 that transit absolutely has to be a part of the
5 region's recovery. Next slide, please.

6 So we've been working on some branding for
7 the campaign, which has the tag line when you're
8 ready, we're ready. What you see on your screen is
9 a concept for what we call a branding stamp, which
10 is an element that will appear on all of our
11 collateral materials, both print and digital, to
12 help people understand that this is part of an
13 overall overarching marketing campaign. Next slide
14 please, Herb.

15 So among the elements that we'll be
16 putting forth in the coming days and weeks, one of
17 them is rider testimonial videos. We feel that
18 some of the best people to tell the story about the
19 CTA are the people actually using the CTA.

20 We have identified a handful of riders,
21 those who have been riding the system throughout
22 the pandemic, and we will have brief videos with
23 them sharing their experiences about riding CTA and
24 also explaining why CTA has been important to them,



1 both during the pandemic and as we emerge from the
2 pandemic. Next slide, please.

3 Important constituencies, as mentioned
4 earlier, is the business community. President
5 Carter and his team have been having regular
6 ongoing dialogs with the heads of these and other
7 large business agencies about our reopening
8 activities and we will be scheduling something in
9 the very near future, a large virtual meeting with
10 these entities. They are really critical in
11 helping us get information to employees who are
12 returning to the office, to customers, to clients,
13 tenants. So they are really a good channel for us
14 to use to get the word out about the things CTA is
15 doing. Next slide, please.

16 You will be seeing some changes in-system
17 on buses, trains, and in stations. Next slide,
18 please.

19 One of the new ads that we're running on
20 our digital screens relates to cleaning. We --
21 those of you who have been on the system know that
22 we've been running cleaning ads basically for a
23 year now. We started either in late March or early
24 April telling people that buses, trains, and



1 stations are cleaned daily multiple times a day,
2 that we do regular deep cleaning, that we use
3 cutting edge technology like ENA (phonetic)
4 sprayers. So even though we've been running these
5 ads for a while, we've recently refreshed them
6 knowing that each and every day new customers are
7 returning to the system and we know that cleaning
8 and sanitation will be top of mind for them. So we
9 wanted these really visible reminders of all the
10 things we've been doing. Next slide, please.

11 Customers coming back to high ridership
12 stations and bus terminals will see these new
13 banners that are a very visible indication, again,
14 of all the steps CTA is taking.

15 It might be hard to see on the screen, but
16 the welcome back banner concept that we have on the
17 right touches upon all the areas that, again,
18 really seem to be top of mind for customers, like
19 our cleaning regimen, like air circulation on
20 trains and buses. We have an item on there about
21 our ridership tools including our ridership
22 dashboard, which gives customers information about
23 the best times of day to travel. And then we also
24 have reminders about our mask requirements.



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So this is a really good visible and low-cost way for us to greet customers as they're entering stations and terminals. Next slide, please.

But as great as those banners are, nothing beats the human touch, which is why we're going to be introducing what we're calling welcome back ambassadors. These will be CTA employees stationed during the a.m. and p.m. hours and probably during the midday as well that are really there to welcome customers back, to serve as sort of a concierge for the station. They will be answering questions, providing basic information. We will likely be having them hand out our Travel Healthy Kits, which were the kits we put together with a reusable cloth mask, hand sanitizers, and some healthy travel tips.

So, again, all the signage and notification is important, but we think that the personal touch will be really a way to let customers know that we've been thinking about them, that we care about them, and that we're doing things to make sure they have a very comfortable commute. Next slide, please.



1 we're also updating our system signage.
2 For the last year, we've been using what we call
3 platform and station floor decals, small circles
4 with information about social distancing. Well,
5 those, we want to update and create larger decals,
6 more visible. Probably not as many of them as we
7 currently have out on the system, but they will be
8 larger and, therefore, more visible.

9 We post social distancing guidelines as it
10 relates to the health guidances are shrinking a
11 little bit. We still feel that it's very important
12 to remind people, as noted on these concepts, to
13 make space for your transit neighbors. Next slide,
14 please.

15 All of our in-system signage and
16 wayfinding and outreach to the business community
17 is important, but really an effective way to get
18 our message to the public is via paid media. Next
19 slide, please. And that's why we will be
20 introducing a very robust and comprehensive
21 advertising component to this campaign.

22 We are looking at digital and print media
23 that talks about not only all the things that we're
24 doing, but importantly, really focuses on the



1 importance of public transit to the city of
2 Chicago.

3 President Carter gave guidance a long time
4 ago that he wanted to come up with some type of
5 advertising that was really provocative, emotional,
6 thought provoking, and something that touches upon
7 how integral CTA is to the fabric of the city.

8 So we talk a lot about Chicago being the
9 city of big shoulders and having resiliency. So
10 the advertising -- broadcast advertising that we'll
11 be putting together will really reflect that kind
12 of messaging. We really want the advertising, as
13 President Carter has mentioned, to be a
14 conversation starter. We want people to see these
15 ads and say, wow, I never really thought how
16 integral CTA is to the city.

17 So we plan on really spreading the
18 advertisement out to a lot of different channels,
19 digital, print, and broadcast, as I mentioned, but
20 we will also be delving into the community media.
21 There are many great neighborhood publications that
22 we have print advertisements for and we do plan our
23 advertisements to be multilingual, so in a number
24 of different non-English media outlets.



1 But apart from just buying the
2 advertising, which is great and reaches a big
3 audience, we are also going to be kind of working
4 our existing relationships with media
5 personalities, with television reporters, with
6 producers, with radio DJs, and hopefully get them
7 talking, not only in terms of advertising, but as
8 they're doing their news breaks, as the DJs are
9 doing the regular dialog during programs. Because
10 we think this is going to generate a lot of
11 interest if you get the dialog among the media
12 personalities separate and apart from the
13 advertising. We think that will be very
14 beneficial. Next slide, please.

15 We're also planning some in-system
16 campaigns that will run on our digital screens,
17 excuse me, and also on the many bus shelters. As
18 part of the city street furniture contract, we have
19 access to about 150 bus shelters across the city.
20 If you've seen them, they have very large
21 advertising sections on them that face the public.

22 So one of the campaigns we're going to be
23 introducing is Let's Get You Back There. Again,
24 with the reopening, people are going to be



1 reintroduced to all the things they were doing
2 prior to March 2020. Going to outdoor festivals,
3 going to outdoor dining, visiting cultural
4 institutions. So this (indiscernible) campaign is
5 going to be a reminder to folks that CTA is really
6 a great way to introduce yourself to your city.
7 Next slide, please.

8 Along those very same lines, a similar
9 campaign we have in mind is -- has the tag line
10 hello, old friend. Again, reminding people that
11 they're going to be going back and doing things
12 they haven't done for over 14 months. Cultural
13 institutions, neighborhoods, farmer's markets. So,
14 again, these are ads you'll see running in-system
15 on our digital screens and on the bus shelters.
16 Next slide, please.

17 And we also want to find ways to really
18 connect with our customers via a customer
19 appreciation week. A few times in the past, we
20 have brought out our heritage fleet, which is our
21 vintage trains and buses, for a variety of events.
22 We did it for the CTA's 70th anniversary and we
23 also did it for the 150th anniversary of the L
24 structure.



1 So we want to do something like that again
2 because these events really, really connect not
3 only with the customers, but with the general
4 public. Certainly they're a celebration of the
5 history and heritage of the CTA, but they also
6 serve the role of fostering goodwill and
7 appreciation for the current-day CTA.

8 So in addition to these vintage vehicles,
9 we'll also look for the opportunity to run our
10 brand new 7000-series trains, which are awesome
11 looking and they're the most modern railcars in the
12 United States, but also our brand new e-buses we've
13 recently began running along the 66 Chicago route.
14 Next slide.

15 So that's a very brief overview of some of
16 the many things we're planning. I'm happy to
17 answer any questions and I'll look forward to your
18 feedback and thank you.

19 PRESIDENT CARTER: Thank you, Brian. Before
20 the Board takes question, I also want to just sort
21 of put this once again into a broader perspective
22 of what's going on with the city as a whole.

23 I have been actively involved in a task
24 force, I actually chair one of the subcommittees of



1 the City's task force on reopening. So one of the
2 things that we're also looking to do here from a
3 marketing standpoint is not, obviously, what CTA
4 does directly itself, but also taking advantage of
5 what the City will be doing in terms of reopening
6 and promoting and leveraging the City's activity to
7 promote CTA as well. So a lot of what Brian was
8 showing you, particularly the welcome back material
9 that we could put up on our bus shelters and
10 elsewhere also will be nice lead-ins to connecting
11 to city activities that will be basically sending
12 the same message and allowing us to leverage that
13 for us to get support for CTA.

14 So this will be part of a much more
15 broader marketing effort taken by the City as a
16 whole, in which it has been clearly understood, and
17 as Brian pointed out, the City clearly understands
18 that bringing transit back is a key component to
19 the reopening and revitalizations of the city. So
20 we're looking forward to working with our City
21 partners as well as our sister agency at the Park
22 District and elsewhere to promote their activities
23 while promoting the use of CTA as a part of their
24 work as well.



1 CHAIRPERSON ALVA ROSALES: Thank you. Thank
2 you, Brian. I do have a question and you may
3 already be thinking of doing this. I know with the
4 business community, you mentioned three of the
5 larger organizations that are involved and that we
6 would be having a meeting with them on a digital
7 platform I think you said, right? I think it would
8 be great to also invite some of the other business
9 organizations that are out there. Especially, you
10 know, there's a lot of them that we work with with
11 regards to the DBE program and I know Juan Pablo
12 coordinates and you may be already thinking of
13 that, but I just think it's really important,
14 especially because a lot of the passengers that we
15 service, right, the public comes from those areas.
16 So just a suggestion to make sure to try to include
17 those as well as much as possible to get the word
18 out.

19 PRESIDENT CARTER: I agree with that. Really,
20 the three organizations that we shared with you are
21 just illustrative of the business groups that we
22 are talking to. We have been engaging in hundreds
23 of meetings during the pandemic with the
24 organizations of various sizes and constituencies



1 to get the message out about CTA and how we're
2 operating. And, if anything, that work will expand
3 as we go into the reopening phase to make sure that
4 we're targeting and getting the appropriate
5 information not just to the employers, but telling
6 them how to get the information to their employees,
7 which has been critical to dealing with some of the
8 employers' angst about how this is going to unfold.

9 There's material we're putting together
10 and have put together for employers to give to
11 their employees informing them about what we've
12 been doing on CTA and informing them about how to
13 use CTA safely and we're going to be refreshing and
14 updating that material as part of the reopening
15 efforts.

16 So we recognize that we have to be out
17 there aggressively telling our story and really
18 dealing with some of the negative perceptions that
19 people may have about their safety on CTA when, in
20 fact, the reality is that CTA is a very safe mode
21 for travel from a health standpoint as well as a
22 security standpoint.

23 CHAIRPERSON ALVA ROSALES: That's great. And,
24 Brian, you know, use us as well on the Board. I



1 know each and every one of us are involved in a
2 number of different organizations. So share that
3 with us so we can share with others.

4 Any of the other directors? Director
5 Jakes, do you have any questions or comments?

6 DIRECTOR JAKES: No. No questions or comments.
7 Thank you.

8 CHAIRPERSON ALVA ROSALES: Okay. Director
9 Miller?

10 DIRECTOR MILLER: Yes. Thank you. You know,
11 on the banner, we just spent a lot of time talking
12 about security and a lot of stuff on the banner. I
13 thought security should have been one of the
14 highlights on that banner.

15 PRESIDENT CARTER: It is. It will be.
16 Obviously this is a very high-level, you know,
17 presentation. But we have done -- you know, as
18 you're aware, we have done a number of surveys,
19 we've gotten a lot of information about our
20 customers and what their -- you know, what their
21 concerns are about coming back to CTA and we are
22 planning to target all of those issues, including
23 the security issue as part of our marketing effort.

24 DIRECTOR MILLER: Great. Great. Well, you



1 also -- President Carter, being on one of the task
2 forces for reopening and with CTA and I met with
3 the mayor, are we -- are we looking at July 4th
4 being that target date?

5 PRESIDENT CARTER: Well, the mayor has
6 certainly put a marker down for July 4th, assuming
7 that the virus cooperates. And so we're certainly
8 looking to align our efforts with the City's
9 efforts. So, yeah, our plan is to launch its
10 marketing effort at the beginning of the summer.
11 we'll take advantage of the City's activities to
12 further leverage what we do in terms of marketing.
13 So we are certainly targeting July 4th as an
14 opportunity to do some very big things if that date
15 holds firm with the City.

16 DIRECTOR MILLER: Okay. Thank you.

17 CHAIRPERSON ALVA ROSALES: It would be a good
18 July 4th.

19 PRESIDENT CARTER: It will be.

20 CHAIRPERSON ALVA ROSALES: Director Silva? Any
21 questions, comments? I think not -- Director
22 Silva?

23 DIRECTOR SILVA: I'm here. Okay. I don't have
24 any questions. Sorry.



1 CHAIRPERSON ALVA ROSALES: Okay. All right.
2 Thank you. I think that's it. This is great.
3 It's exciting. It's very much needed and it's --
4 you know, I know that we've been talking about it
5 for a long time now and it shows from all the work,
6 you know, that has been done. So excited to see
7 the rollout and even more excited to see people
8 come back. I think that this will make a huge
9 difference. So thank you to the team for all the
10 hard work. Really great. Seems really
11 comprehensive, which is good. Now we'll see on the
12 rollout, right?

13 Again, any support we can give you, we're
14 here to support that. So thanks for that work.

15 PRESIDENT CARTER: It is certainly going to be
16 an all-hands-on-deck effort. So we will certainly
17 look to the Board and your relationships to help
18 promote the message just as much as what we'll do
19 at the staff level. So thank you for volunteering
20 to support that.

21 CHAIRPERSON ALVA ROSALES: Thank you. Thanks
22 so much.

23 Our next order of business is the
24 construction report. So I'm going to go to Bill



1 Mooney.

2 BILL MOONEY: Once again, Directors, Bill
3 Mooney, your Chief Infrastructure Officer and I am
4 here with your construction report.

5 We'll begin today where we normally do,
6 Your New Blue signals upgrade project. Next slide,
7 please. Project remains on budget, but tight to
8 schedule. Since we last met, we started the
9 cutover at Harlem interlocking and it has been
10 progressing and should be coming to completion in
11 the near term.

12 We also delivered two of the last three
13 kind of open air relay houses that we have coming
14 into the system. One at Old Mannheim and one at
15 Cumberland and we've been prepping a site at River
16 Road. The remaining sites are all tied to the
17 major interlockings associated with our Rosemont
18 terminal and our O'Hare terminal. Those will be
19 coming online later this year. Next slide, please.

20 So at Old Mannheim where I've been showing
21 you, typically when we've been delivering relay
22 houses, we've had a large crane out there that
23 cranes the relay house onto the right of way. The
24 old Mannheim relay house is actually off the



1 physical right of way off to the side and the
2 Cumberland relay house is actually underneath a
3 bridge deck and so they tested at Old Mannheim a
4 procedure about how they would actually be setting
5 the Cumberland relay house. It's kind of a unique
6 procedure where they were bringing the relay house
7 on a cart or in this case they did it on a truck
8 and they set it up on cribbing with shoring that
9 they kind of build up around it.

10 From there, next slide please, they
11 created some large scale metal channels that they
12 actually pulled the relay house over on to and
13 you'll see in the picture on the left, the footings
14 that the relay house is ultimately going to land
15 on. So they pulled the relay house over it using
16 these channels, set it into place, and then they
17 slowly lowered it down, jacking it down, removing
18 the cribbing as it went. It ultimately sits on its
19 pure foundation on the photo on the right. Next
20 slide, please.

21 In this picture, you can see it occurring
22 at Cumberland where it was actually required. So
23 here they are setting it onto a cart on the right
24 of way. Next slide, please.



1 And very similar to what you saw at old
2 Mannheim, they then move the cart underneath the
3 bridge deck. In the picture in the left, you can
4 see the tile in the background. That's Cumberland
5 station there. We're underneath the bridge for
6 Cumberland Avenue. Then they slid the relay house
7 onto its foundation using that -- using that track
8 system and the metal channels, lowered it down,
9 removing the cribbing using draft jacks, and
10 ultimately it landed on the foundation it's sitting
11 on in the picture on the right.

12 Kind of an interesting operation we did
13 over a single track over a weekend night outage
14 while trains were moving around on the other side
15 as this work was occurring on the one track. Next
16 slide, please.

17 My next project is our transformer upgrade
18 project. As I've been mentioning for the last
19 couple months, all the work is focused at Franklin
20 substation at this point and we, since we met last
21 month, actually set the first transformer on that
22 site. I show you some pictures in preparation for
23 that. So if we can move to the pictures, please.

24 Here they are. We removed the old



1 transformer last month and here we are prepping the
2 pad for the new transformer. Similar level of
3 coating and protective sealant I've shown you for
4 the overall concrete area. Next slide.

5 Here's the new transformer being delivered
6 on-site. They're doing some pre-testing while it's
7 waiting to be craned into place. Next slide.

8 Here's the new transfer being flown in off
9 that flatbed and it ultimately gets set in place on
10 an empty pad, connected up. And on the last slide
11 here, a new transformer is being wired up and
12 actually tested. Here they are doing a Megger
13 test, which they check the insulation on the jacket
14 for the wires that go between the transformer and
15 the other equipment. Next slide.

16 So this month I have two new projects to
17 bring forward to the Board and these are kind of
18 unique and they're different than what we've ever
19 done in construction work before.

20 So both of these are projects are being
21 led by our maintenance crews and we don't typically
22 talk about, in the construction program, the work
23 we do with our inhouse forces, we usually talk
24 about the big contractor work. But every day, we



1 have CTA forces that do a pretty extensive amount
2 of renewal and investment in our system keeping it
3 safe and running smoothly.

4 The first one is a program called -- that
5 we're rebranding Refresh and Renewed. An
6 acceleration of our facility investment that we've
7 done for years on our rail stations where we take a
8 handful of stations every year, we go in, we do a
9 very heavy kind of investment in those stations
10 with upgraded lighting, painting. As part of the
11 reopening efforts of the City of Chicago, we're
12 doing an accelerated program, we're making a mass
13 investment in our system touching 75 percent of the
14 stations. So just over 120 stations system-wide.

15 The stations will see varying levels of
16 investments based on their condition and the needs
17 and investment they've seen recently. But 35 of
18 the stations will see kind of a deep investment
19 where we'll go in and do a really heavy cleaning,
20 clear out all the back of the house non-public
21 space, make sure everything is graffiti free, it's
22 safe. We repair any concrete or steel damage. We
23 repaint the high touch surfaces, columns. We deal
24 with what they call typically the furniture. So we



1 talk about benches and garbage cans and recycling
2 bins. We upgrade all of the lighting to LEDs. We
3 remove any obstructions, make sure all the sight
4 lines are nice and open and people feel safe and
5 they can see around them. We address fundamental
6 functions of the system and detailed defects.

7 On the other side, over 90 stations will
8 see just a heavy cleaning, a painting, and an
9 upgraded lighting program. And part of the goal is
10 as our customers come back to our system, they're
11 going to walk into stations that are refreshed,
12 that are open, that are bright and very welcoming
13 to them. So every month I'll be updating you on
14 this program going forward as part of our
15 construction report and the progress we're making.

16 If we can move ahead a couple slides.
17 we've launched kind of the first couple stations
18 this year with the reopening of the Cubs and
19 white Sox season. We did an investment at both
20 Addison on the Red Line and 35th on the Red Line
21 and 35th on the Green Line, which is the stations
22 we use to serve those ballparks. We did those just
23 in advance of their home openers. And then up on
24 the docket, we've got Belmont on the Red Line and



1 Polk on the Pink Line.

2 In the upcoming months, you'll be seeing a
3 contract I'll be bringing to the Board that will
4 help assist in the painting effort of this broader
5 system-wide painting. We'll be doing some SBE
6 procurements associated with painting contractors
7 to help us paint kind of this mass amount of the
8 system in the timeframe we're looking to get it
9 done in.

10 So some pictures to share with you. Next
11 slide. So here's Addison. So part of the
12 investment in this program really is about
13 upgrading the lighting to modern standard LED,
14 which is much brighter, much cleaner. It's a very
15 white light. So here you can see kind of before
16 pictures of Addison with the old DAs that were a
17 little more yellow, darker scent (phonetic). Here,
18 you can see the LEDs conversion on the other side,
19 how much brighter, safer, and open it feels. Next
20 slide.

21 Part of the big effort here is actually
22 painting. So part of the real refreshed look is
23 hitting those top surface touch points so what the
24 customer sees is that really fresh look, especially



1 with the new bright lighting. It really pops out
2 the surfaces.

3 So on the left, you'll see kind of before
4 pictures at 35th on the Red Line of both the
5 garbage can and the stairwell. And then on the
6 right, the finished kind of cleaned up product with
7 the fresh coat of paint on it. Next slide.

8 Here is a lighting upgrade at 35th. So,
9 again, you can kind of see the difference that that
10 brighter LED lighting makes as well as that fresh
11 coat of paint, how much more the walls kind of pop
12 and reflect that lighting with that bright white
13 paint. Next slide, please.

14 Then here is the LEDs updated again with
15 that coat of paint, that touch surface difference
16 and you can see kind of that customer sight line,
17 how clean it is at that point with that fresh white
18 light. Next slide.

19 And here's 35th on the Green Line. Here
20 is actually something a little different. I talked
21 about going in, doing the fundamental enhancements.
22 Here is an area that over the years customers or
23 vagrants were able to get behind the stairs and
24 shove garbage or other belongs back there. So some



1 temp plywood was put up to prevent that. We came
2 in, replaced the temp plywood, fabricated a new
3 metal panel. It's much cleaner looking, seems much
4 more natural and the face of the station blends
5 with the rest of the elements and it's no longer an
6 eyesore. Next slide, please.

7 Here again at Sox 35th gives you a sense
8 of that cleaning. This is the underside of these
9 stairwells. You know, an area that people don't
10 necessarily look at, but as you go by, it really --
11 it jumps out at you. If it's rusted, if it looks
12 unkept, this helps clean it up, make it pop out a
13 little.

14 My next project is another maintenance
15 project. This is being led by our power and way
16 department and it's a track and structure renewal
17 program. We typically renew somewhere in the
18 ballpark of 10 to 20 miles of track every year
19 using our inhouse forces as part of their program.
20 And typically in advance of any elevated work we
21 do -- and I've oftentimes talked about this with
22 the contractor program stuff. We try to do
23 high-value enhancements as part of that. So stuff
24 where the track interfaces with our structure, we



1 try and go in and make an investment in the
2 structure to make -- allow prolonged life for both
3 those track assets as well as the structure.

4 In this case, we're actually rebuilding
5 the Jackson Park branch of the Green Line. This is
6 the part of the branch where the Green Line splits
7 off and runs to the Cottage Grove station. It's
8 about a two-mile section of track and associated
9 structure. The rail is about 80 years old. So
10 almost double the useful life of that rail. It's
11 the last of what they call 90 pounds. It's the
12 size of the rail we have running on our revenue
13 system and we'll be upgrading that to modern
14 standard, 115-pound rail, as well as replacing all
15 of the timber ties that go up there. Those ties
16 have a useful life of about 25 years and we're
17 actually running them closer to 40 in this case.
18 Next slide.

19 This work will have a series of single
20 tracks and some short line cuts, but most of the
21 work occurs under traffic, in between train
22 movements. It's very kind of unseen to the
23 customer other than minor delays as trains are held
24 and people clear out of the way. We work around



1 kind of setting up the job during the week, getting
2 it all prepped and then doing big renewals on the
3 weekend to kind of fill in all that work.

4 So we'll move on to some pictures here.

5 Jump ahead here.

6 So here's some sense of kind of the
7 existing condition out there. It's a small stretch
8 of track that doesn't necessarily see a ton of
9 service compared to something like the Red Line.

10 We do run train service every 15 minutes out there
11 during the peak and so we've been doing a major
12 kind of renewal with these aged ties and worn rail.
13 Next slide.

14 Here you see the dedicated construction
15 crews out there changing out these ties. So
16 that -- you see red boxes there, that's the working
17 under live traffic here. So that's -- that third
18 rail is electric while they're working around it.
19 It's part of the safety protocols and managing that
20 work. You see the new renewal on the picture on
21 the right there. That's the brand new ties that
22 will give us another 30 years of investment out of
23 that area. Next slide.

24 Again, here's some more of that work going



1 on as they're kind of feathering these ties in
2 between the rails in between the train service.
3 Next slide.

4 Here is some of the associated structural
5 work. So in this case, we're actually doing what
6 we call top flanges. So when you think about our
7 structure almost like an I-beam, this is the top
8 portion of the I where they're actually busting out
9 this riveted section of steel, which goes back to
10 the 1890s, changing it out for new steel
11 components, painting it, and upgrading it as part
12 of it. So here's the work going on with that
13 structural work in preparation for that.

14 And I'll be glad to take any questions at
15 this time.

16 CHAIRPERSON ALVA ROSALES: Any questions from
17 anyone? I just want to make a quick comment that
18 incredible work and I'm so glad to see that it is
19 going to be part of the marketing piece so that we
20 can share it to the public. I think people are
21 aware of it, but highlighting it is really
22 important. You know, a physical change really also
23 changes the perception that people have and I think
24 they feel more safe and more comfortable when they



1 see all this work done.

2 So any other questions or comments,
3 Director Jakes?

4 DIRECTOR JAKES: No questions.

5 CHAIRPERSON ALVA ROSALES: Okay. Director
6 Miller?

7 DIRECTOR MILLER: No questions.

8 CHAIRPERSON ALVA ROSALES: Director Silva?

9 DIRECTOR SILVA: No questions.

10 CHAIRPERSON ALVA ROSALES: Great. Thanks.

11 Thanks, Bill. Great job. Thanks to the team
12 again. Great job. Really appreciate it.

13 I would like to now call upon Chris
14 Bushell and Juan Pablo Prieto, if you can make your
15 presentation on RPM and Diversity presentations.

16 CHRIS BUSHELL: Great. Thank you. Chris
17 Bushell, your Chief RPM Officer.

18 RPM phase one design-build contract
19 continues on budget and tight to schedule. The
20 primary -- we are still designing work, although
21 that work is just over 80 percent, the design work.
22 So it is progressing towards closeout.

23 On the Red Purple Bypass, you saw last
24 time we were still framing in various pieces of



1 steel. At this point, most of the steel is done on
2 the new bypass and we're really in progress with
3 pouring concrete and various elements of the track
4 system to come to completion in the fall -- late
5 summer, early fall for the bypass area.

6 In addition, we are rehabbing the
7 Ravenswood tracks in that area. So you'll see some
8 photographs of various pieces of renovation work.
9 Not too similar to some of the things you just saw
10 from Bill in the area of Jackson Park.

11 So we also are continuing with various
12 testing elements on the corridor signal
13 improvements. Most of the signal work is actually
14 in association with pre-stage. We are bringing
15 that pre-stage work to conclusion and we will
16 shortly be starting the larger structural work at
17 Lawrence to Bryn Mawr and beginning with our two
18 tracking efforts.

19 You will see some photographs of the
20 temporary stations that are -- that are just being
21 completed now and then the Lawrence to Bryn Mawr
22 modernization, as I indicated, will be starting
23 shortly with various demolition efforts,
24 particularly at the north -- north end of the



1 structure on the east side of the tracks. we'll be
2 demolishing various pieces of viaducts and
3 installing some structural sheeting right between
4 tracks two and three, right in the middle of the
5 embankment so we can start doing the demolition and
6 start building the first side of the Lawrence to
7 Bryn Mawr bridge.

8 If we go to the next slide, please. So
9 you will remember this slide from last month,
10 although it didn't have nearly the amount of
11 concrete on it that it has. I think last time we
12 showed it, it had some exposed steel. So at this
13 point, we're maybe at form work. So at this point,
14 the concrete has advanced. We continue to pour the
15 deck. we'll have a subsequent pour on top of that
16 for the plinth and the track work. So you'll have
17 a two-stage pour, if you will. So that first stage
18 is moving north and west as you can see from the
19 photograph. Next slide.

20 I mentioned Ravenswood structure
21 rehabilitation. So we are not just repairing the
22 steel -- not just adding the bypass here, we're
23 also repairing the existing steel that ultimately
24 gets painted as well as getting new track work



1 above new ties and rails. Next slide.

2 signal testing, signal testing, signal
3 testing. We've been actively at this for some
4 weeks and are bringing the effort to a conclusion
5 in the weeks. So it has been a long haul. It's
6 fairly unusual for CTA to commission this many
7 relay houses at once or in quick series. So I can
8 tell you the signal testing team has been working
9 literally day and night and we're pleased to say
10 that that work is coming to completion for the
11 pre-stage work.

12 Next slide on the Bryn Mawr temp station,
13 you've seen this various -- this slide and this
14 station -- temporary station at various -- you
15 know, various levels of stages of completeness.
16 Here it really is for the most part done. Bryn
17 Mawr is basically complete. We need to remove some
18 plywood from the entrance and open it up for our
19 customers, which we intend to do this coming
20 weekend.

21 If we go to the next slide, similarly for
22 Argyle, you can see the platform is for the most
23 part complete. We are hanging a little bit of
24 signage and doing some other punch list work, but



1 it's looking pretty good and we're pleased with the
2 result.

3 Next. And of course our outreach
4 continues as we enter the first major stage of
5 constructing the actual bridge, the Lawrence to
6 Bryn Mawr segment -- on the Lawrence to Bryn Mawr
7 segment on the east side of the structure, we have
8 had a number of outreach events. Open For Business
9 has been very important.

10 President Carter and Brian talked about
11 the City's efforts. We are making sure that we are
12 minimizing any impacts associated with the
13 businesses in this area, most of which have
14 probably been impacted more by COVID than our
15 project. Nonetheless, we feel the timing is good
16 and is in sync with other efforts happening at CTA
17 and the City.

18 Most of our other outreach has been
19 relative to the start of this -- we call it
20 stage A, but it's really the start of the Lawrence
21 to Bryn Mawr bridge building effort. So we have
22 been dealing with the various neighborhood groups,
23 as well as kind of moving station by station in a
24 series of virtual meetings explaining street



1 closures, alley closures, alternative parking,
2 alternative garbage arrangements that the
3 contractor is making and otherwise bending over
4 backwards really to communicate clearly with the
5 community, giving them a lot of information and
6 most importantly, letting them sign up for various
7 types of alerts and other things that will give
8 them transparency as to our schedules and efforts,
9 either as a rider or a community member.

10 And with that, I will turn it over to Juan
11 Pablo and workforce DBE/SBE, which has also
12 continued pretty aggressively as we get into this
13 new stage. Lots of hiring opportunities that Juan
14 Pablo will talk about.

15 CHAIRPERSON ALVA ROSALES: Thank you, Chris.

16 J.P. PRIETO: Thanks, Chris.

17 Good morning, again, Directors. Juan
18 Pablo Prieto, Director of Diversity Programs
19 reporting out on our small business and workforce
20 outreach activities on RPM.

21 We continue to hold monthly meetings with
22 the prime contractor to discuss DBE and workforce
23 outreach and compliance.

24 On April 8th, HIRE360 hosted a trades



1 informational session for individuals interested in
2 a career in the building trades that are not
3 members of a union. There were over 100 attendees
4 on the call who heard from HIRE360, their resource
5 partners, and the Carpenter's Regional Council on
6 how to prepare for entry into the trades.

7 walsh-Flour also presented on upcoming
8 opportunities on RPM.

9 On April 27th, walsh-Flour hosted a
10 virtual outreach event to present upcoming
11 opportunities to the DBE community. We had over 50
12 attendees and the walsh-Flour team covered upcoming
13 packages through quarter four of this year and
14 highlighted some 2022 opportunities.

15 We also responded to the market feedback
16 by including the demystifying administrative
17 requirements and project controls portion of the
18 presentation. walsh-Flour presented on
19 construction work plans and submittals and pay
20 applications to better set expectations for
21 interested DBEs and to better prepare them to be
22 successful on pursuing opportunities on RPM.

23 On April 30th, the workforce initiatives
24 team, excuse me, hosted the latest installment of



1 the Construction Talks Series. This time we
2 featured the operating engineers Local 150 and
3 their state of the art training facility in
4 Wilmington, Illinois. The virtual event included a
5 recorded tour of the training facility as well as
6 interviews with the apprenticeship coordinator and
7 apprentices from the union.

8 The event concluded with an extensive Q&A
9 period with representatives from Local 150's
10 apprenticeship program and the recruiting team.

11 Over -- over 70 people registered with 25
12 total attending, including teachers from technical
13 and community colleges that broadcasted the event
14 to their students in their classrooms. The video
15 from the event is now on our -- on our YouTube page
16 along with the other Construction Talks videos from
17 prior months.

18 And, finally, on May 6th we hosted another
19 quarterly Building Small Businesses session with
20 Walsh-Flour. To date, BSB has assisted over 20
21 small businesses in securing over \$5.5 million in
22 capital, including CARES Act funding.

23 The quarter two session had nine attendees
24 with 12 one-on-one sessions conducted afterwards.



1 That concludes my portion of the report.

2 Happy to answer any questions.

3 CHAIRPERSON ALVA ROSALES: Thank you for that.

4 Directors, do you have any questions?

5 Director Jakes?

6 DIRECTOR JAKES: No questions.

7 CHAIRPERSON ALVA ROSALES: Director Miller?

8 DIRECTOR MILLER: No questions.

9 CHAIRPERSON ALVA ROSALES: Director Silva?

10 DIRECTOR SILVA: No questions.

11 CHAIRPERSON ALVA ROSALES: I don't have any
12 questions. Just a comment. We may have to ask
13 Juan Pablo for his autograph soon. It seems like
14 we're reaching out to a lot of people, especially
15 digitally. So I think that's great. That's really
16 great work. So thank you. Continue -- tell the
17 team to continue the great work.

18 If we do not have any other -- excuse me.
19 My voice is going. If we do not have any other
20 questions, I would like -- or further business to
21 come before the Board, may I now have a motion to
22 adjourn?

23 DIRECTOR SILVA: Moved.

24 DIRECTOR MILLER: Second.



1 CHAIRPERSON ALVA ROSALES: Greg?

2 SECRETARY LONGHINI: Okay. Now I'm on. Can
3 you hear me now?

4 CHAIRPERSON ALVA ROSALES: We can hear you.

5 SECRETARY LONGHINI: So we have a motion to
6 adjourn. Has it been moved?

7 CHAIRPERSON ALVA ROSALES: It has been moved
8 and seconded.

9 SECRETARY LONGHINI: Moved and seconded. Okay.
10 I am about to take the rollcall vote.

11 Director Jakes?

12 DIRECTOR JAKES: Yes.

13 SECRETARY LONGHINI: Director Miller?

14 DIRECTOR MILLER: Yes.

15 SECRETARY LONGHINI: Director Silva?

16 DIRECTOR SILVA: Yes.

17 SECRETARY LONGHINI: Chairman Alva Rosales?

18 CHAIRPERSON ALVA ROSALES: Yes.

19 SECRETARY LONGHINI: Before I announce the
20 vote, just a reminder to Director Silva and
21 Director Alva Rosales that you will be on an audit
22 call right after this meeting. Just a reminder
23 because it has been a long meeting. You may, like,
24 just be like I want to get out of here. So I just



1 want to remind you of that.

2 Now I'll call the vote. It's four yes
3 votes, so we are adjourned. Thank you all so much.

4 CHAIRPERSON ALVA ROSALES: Thanks, everybody.

5 (which were all the proceedings
6 had in the above-entitled
7 cause.)

8 (Meeting adjourned at
9 12:29 p.m.)

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	29th 15:20	absolutely 17:4	allowing 26:12	attending 51:12	blends 40:4
\$		accelerated 36:12	alternative 49:1,2	audience 23:3	Blue 8:17 11:19 32:6
\$306,000 8:18	3	acceleration 36:6	Alva 3:6,8,22,23 4:2,7,16, 19 5:14,15,18 6:3, 18,19 7:4,6 8:1,2,5 9:1,19,20,23 10:23 11:1 12:12,13 13:9, 10,13 27:1 28:23 29:8 30:17,20 31:1, 21 43:16 44:5,8,10 49:15	Audit 11:3,5	board 3:11 4:1,9,11 7:3 8:8,24 9:2,24 10:20 12:8 13:14 14:4,13 15:7,15 25:20 28:24 31:17 35:17 38:3
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